

Food with a story – how sustainability connects with consumers

October 2021



Agriculture is How



Empower people

We aim to empower farmers and workers, ensure local communities have a voice, promote safe and fair working conditions and ensure food is nutritious, nourishing and plentiful for all.



Protect and regenerate

We're driving progress on priorities that safeguard our planet, regenerate our soils and ensure we're operating our business in a sustainable way.



Nourish the world

At the very core of our ability to *thrive* is for people around the world to have access to safe and nutritious food, especially as our population continues growing.



Cargill Food Ingredient Products

**COCOA AND
CHOCOLATE**

FATS AND OILS

**PLANT AND
ANIMAL PROTEINS**

**STARCHES,
SWEETENERS AND
TEXTURIZERS**

SALT

About Cargill

We aim to be the **most trusted partner** with the **most sustainable supply chains** for our customers.

155K

employees

70

countries in which
our employees work

155

years of experience

125+

countries where we
deliver to our customers

350

Cargill Cares Councils
supporting communities



Priority

Climate change

Our food system is resilient. But the challenges of producing food for a growing population are heightened in the face of a changing climate. We're working to reduce emissions across our supply chain and build climate resilience in agriculture.

Our commitment

-10%

To reduce our absolute greenhouse gas emissions in our operations by 10% by 2025, against a 2017 baseline

-30%

To reduce emissions from our extended supply chain by 30% per ton of product by 2030

Focus area

Regenerative agriculture

We are working to support farmers in the adoption of regenerative agriculture practices that replenish soils and protect wildlife and biodiversity, while promoting long-term resilience.

Our commitment

10 million

Partner with farmers, partners and customers to adopt and implement soil health and other regenerative agriculture practices on 10 million acres in North America by 2030

climate change | water resources | farmer livelihoods

RSPO-Certified Palm Products

Cargill's product portfolio includes both RSPO-certified Mass Balance and Segregated palm oil.

- **Mass Balance** includes blended palm products as well as fractions.
- **Segregated** includes packaged and bulk Advantage[®] P-100 All-Purpose Shortening. An extended portfolio available in early 2022.
- RSPO-Segregated palm oil benefits:
 - Allows traceability to the plantation
 - An advancement to your sustainability commitment
 - Helps you elevate your sustainability story or position with your customers

Cargill supply chain



Proportion of RSPO certified volumes out of global volumes

- 17% Physically certified of all Cargill volumes
- 45% Europe RSPO segregated
- 22% Europe & US RSPO mass balance

Origin of the volumes at destination



Direct and indirect mills sourcing (volumes)



An integrated sustainable palm oil supply chain

Cargill is building its first-ever palm oil refinery in Indonesia. Expected to be completed in late 2022, this facility will:

- Enable Cargill to offer a fully integrated palm supply chain from plantation to customers in North America and Europe.
- Ensure that ethical and environmental requirements are met throughout the cultivating, harvesting and refining stages.
- Increase the volume of traceable, sustainably produced palm oil.
- Meet a growing demand for low contaminant palm oil.



Consumers are paying attention to sustainability



Very/extremely likely to check for sustainable claim


2013	2018	2019	2020	2021
30%	38%	36%	38%	34%



More likely to purchase with a sustainable claim

2013	2018	2019	2020	2021
21%	30%	31%	37%	37%



 = indicates a statistically significant difference (P<0.10) from previous year

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Cargill's Canadian Sales Team



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Helping the world *thrive*